

TAB

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15 December 1980

MEMORANDUM FOR THE RECORD

FROM: [REDACTED]

SUBJECT: Prospectus Review -- Crisis Anticipation

1. A prospectus review was held on 15 December to discuss the prospectus entitled Crisis Anticipation. Attendees were [REDACTED]

2. It was decided in the meeting that [REDACTED] would:

- o. prepare a talking paper which will consist of the Crisis Anticipation prospectus with appropriate extracts from the RMS Contingency Study,
- o. talk to [REDACTED] about the possibility of attending an upcoming meeting of the Interagency Working Group on Intelligence Production (IWGIP) to discuss the idea of a Crisis Area Watch List (CAWL) and solicit either their direct participation or their recommendations for POC's within their organizations, and
- o. talk to [REDACTED] about the intent of the effort as described in the latest prospectus.

3. [REDACTED] emphasized that the ultimate goal is to make recommendations to the DCI on procedural changes necessary to implement whatever "CAWL-type" mechanism the community judges appropriate.

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5 Dec 80

TOPIC: Crisis Anticipation

REASON: To provide support during crises, the intelligence community must often divert collection and production assets. Especially with collection assets, once diverted there may be a considerable lag time before they are fully effective if there is no current data base on which to build the collection. To maintain worldwide, current data bases is prohibitively expensive. This effort is to determine the feasibility of selectively updating data bases on likely crisis spots by maintaining a Crisis Area Watch List (CAWL) like that proposed in the RMS Contingency Study.

OBJECTIVES: The objectives are to assess:

- o whether there are any existing "watch lists" or priority mechanisms that would be acceptable as a community-recognized CAWL;
- o if no current mechanisms are acceptable, whether an existing or new organizational entity should maintain the CAWL;
- o if and how CAWL predictions should be reflected in Intelligence Community priority documents (e.g., DCID 1/2).

APPROACH:

1. Background Studies - Although the problem has been recognized in other reports, it was highlighted in the RMS Contingency Study. Responses to this study from CIA and DoD generally endorse the need for something like a CAWL.
2. Work Breakdown - An informal working group chaired by a PAO analyst with a single representative each from CTS, CIA, DIA, NSA and State will address the questions posed above. Coordinated recommendations of the working will be prepared for the DCI.
3. Methodology - It would be most effective to have active participation of each of the involved agencies. The representation of each agency would do the leg work to determine that agency's needs, capabilities, and positions. The working group would serve a coordinating function and provide, under RMS chairmanship, the overall direction and impetus to reach timely recommendations.

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IMPACT: The primary impact would be on improved procedures within the community for increasing the likelihood that basic intelligence will be available when crises occur.

SCHEDULE: The working group would meet periodically over a period of 3-4 months, and recommendations will be completed by May 1980.

STAFFING/ORGANIZATION:

25X1

Team Leader:

25X1

Principal Investigator:

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TRANSMITTAL SLIP		12/9/80
TO:		
ROOM NO.		
REMARKS: Attached is a revised prospectus on the CAWL. We are scheduled to meet Thursday at 1530 to discuss it.		
FROM:		
ROOM NO.		EXTENSION

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29 Oct 80

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TOPIC: Crisis Anticipation

REASON: To provide support during crises, the intelligence community must often divert collection and production assets. Especially with collection assets, once diverted there may be a considerable lag time before they are fully effective if there is no current data base on which to build the collection. To maintain worldwide current data bases is prohibitively expensive. This effort is to determine the feasibility of selectively updating data bases by anticipation of likely crisis spots.

OBJECTIVES: The objectives are:

- o To determine if any effective crisis anticipation mechanism presently exists.
- o If not, to ascertain with representatives of the intelligence agencies how such a mechanism could best function.
- o To recommend, based on intelligence community inputs, the establishment of such a mechanism if it doesn't exist, or possible improvements if it does.

APPROACH:

1. Background Studies - Although the problem has been recognized in other reports, it was highlighted in the RMS Contingency Study.
2. Work Breakdown - An informal working group chaired by a PAO analyst with a single representative each from CIA, DIA, NSA and State would examine the following:
 - a. Do any present watch lists or other predictors fulfill this need?
 - b. If not, what needs and contributions of each agency could support such an activity?
 - c. What specifically could be done and who could best do it?

3. Methodology - It would be most effective to have active participation of each of the involved agencies. The representative of each agency would do the leg work to determine that agency's needs, capabilities, and positions. The working group would serve a coordinating function and provide, under RMS chairmanship, the overall direction and impetus to reach timely and responsive conclusions.

SCHEDULE: The working group would meet periodically over a period of 3-4 months so that the programs would have an opportunity to consider this activity in their program submissions.

STAFFING/ORGANIZATION:

25X1

Project leader:

25X1

Analyst: